SCOTTISH FUTURES TRUST

SFT Outcomes Demonstrating progress with impact

In our 2019-24 Corporate Plan, we published ten infrastructure outcomes which further the goals of Scottish Government's National Performance Framework.

Our **Outcomes website** has been updated and clearly illustrates the progress we and our many partners are making towards achieving those outcomes, a very brief summary of which is highlighted here.



We have a clear picture of Scotland's future economic and social infrastructure needs

We continued to support the work of the Infrastructure Commission for Scotland, including implementation of Phase 1 Key Findings Report along with publication of Phase 2 Delivery Findings Report in July 2020.



There is improved coherence, pace and placemaking across major private commercial, industrial and housing development

Through our programmes, £2.4bn of investment in private sector development has been unlocked, much of it in areas where regeneration, typically through leveraged public investment, is creating new opportunities for economic activity or meeting new levels and types of housing demand.



Infrastructure investment is sustainable and affordable with an increased use of innovative funding and financing approaches

£260m of additionality delivered through our innovative funding and financing approaches.

£1.2bn of public infrastructure projects on site involving SFT.



Internationally mobile capital is drawn in to invest in projects and places across Scotland

£900m of capital investment has been drawn into Scotland through our programmes, a proportion of which is expected to lead to new foreign companies relocating their business in Scotland.



Programme and project procurement and delivery is effective, with highly skilled teams deployed where they are needed

We completed the £1.8bn Scotland's Schools for the Future Programme with 117 new schools open.

Supported the rephasing of the Early Learning and Childcare Expansion Programme as a result of the COVID-19 pandemic.



Public asset condition and performance is improved through more effective whole-estate management and maintenance

Over the past 12 months, we led on the development of a New Frontiers for Smarter Working Model that will support organisations understand how work will be delivered in the future.



The public asset portfolio is effective and placebased, driving collaborative service transformation with underutilised public assets re-deployed to meet other policy objectives or divested to stimulate economic activity

Over the past year, we sold nine surplus NHS sites resulting in almost £15m being raised in capital receipts that will lead to an estimated 750 new homes being built with an associated construction value of over £95m.



We have innovative technology-enabled construction, asset management and usage optimisation at a place, portfolio, and network level as well as for individual assets

Through our infrastructure technology work, £1.3bn worth of projects either in development or operation have implemented BIM, delivering a return on investment of £10m during the design and construction phase.







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We have a vibrant, innovative construction industry with increased productivity delivering well designed, high-quality products and fair work

We took a leadership role in the development and publication of the Construction Recovery Plan, including the development of the Construction Pipeline Forecast Tool, providing industry with a clearer sight of over 1,150 future public sector construction projects valued at £8.4bn.

Infrastructure-related carbon dioxide and other greenhouse gas emissions are reduced, supporting Scotland's transition to a low carbon economy

Across our infrastructure programmes, there will be a 500,000 tonne reduction in CO₂ emissions by the end of this Corporate Plan period.